



*Annual Report and
Unaudited Financial Statements*

for the year ended 30th September 2023.

Registered Charity Number: 1164144
Registered Company Number: 09449213



OUR MISSION

The Queen's Club Foundation exists to improve lives through racket sports.



This annual review covers every aspect of The Queen's Club Foundation activities from 1 October 2022 to 30 September 2023 and shows how we have delivered our *mission to improve lives through racket sports* to achieve an inclusive, healthy and engaged community.



CHARITY INFORMATION

CHARITY NAME:

The Queen's Club Foundation

OUR BOARD OF TRUSTEES:

Tina Smith (Chair from 15 November 2022)

Amanda Sater (retired and Chair to 15 November 2022)

Brenda Vandamme (appointed 26 January 2023)

Christian Berchem (retired 3 May 2023)

Deane Pennick

Lorraine Spencer (retired 5 October 2022)

Tim Cockroft (appointed 26 January 2023)

Vanessa Neill

Vasu Majumdar (appointed 26 January 2023)

Will Morse

OUR ADVISORS:

Simon Jones

Richard Buckingham

OUR PRINCIPAL AND REGISTERED OFFICE:

The Queen's Club

Palliser Road,

London W14 9EQ

OUR OFFICE TEAM:

Kate Maurici

(Head of Foundation)

E: kate.maurici@queensclubfoundation.co.uk

Danja Gutzwiller

(Foundation Administrative Assistant)

E: Danja.gutzwiller@queensclubfoundation.co.uk

CHARITY INFORMATION:

Registered Charity Number: 1614144

Registered Company Number: 09449213

Company Secretary: Parthviraj Dhanoa (retired 3 May 2023)

Brenda Vandamme (appointed 2 May 2023)

Treasurer: Rachel Darbon (retired 3 May 2023)

Vasu Majumdar (appointed 3 May 2023)

INDEPENDENT EXAMINER:

Geoffrey Frost, Blue Spire Limited, Crawley Priory,

South Pallant, Chichester, West Sussex, PO19 1SY

BANKERS:

RBS Bank, 3rd floor, 5-10 Great Tower Street, EC3R 5DJ

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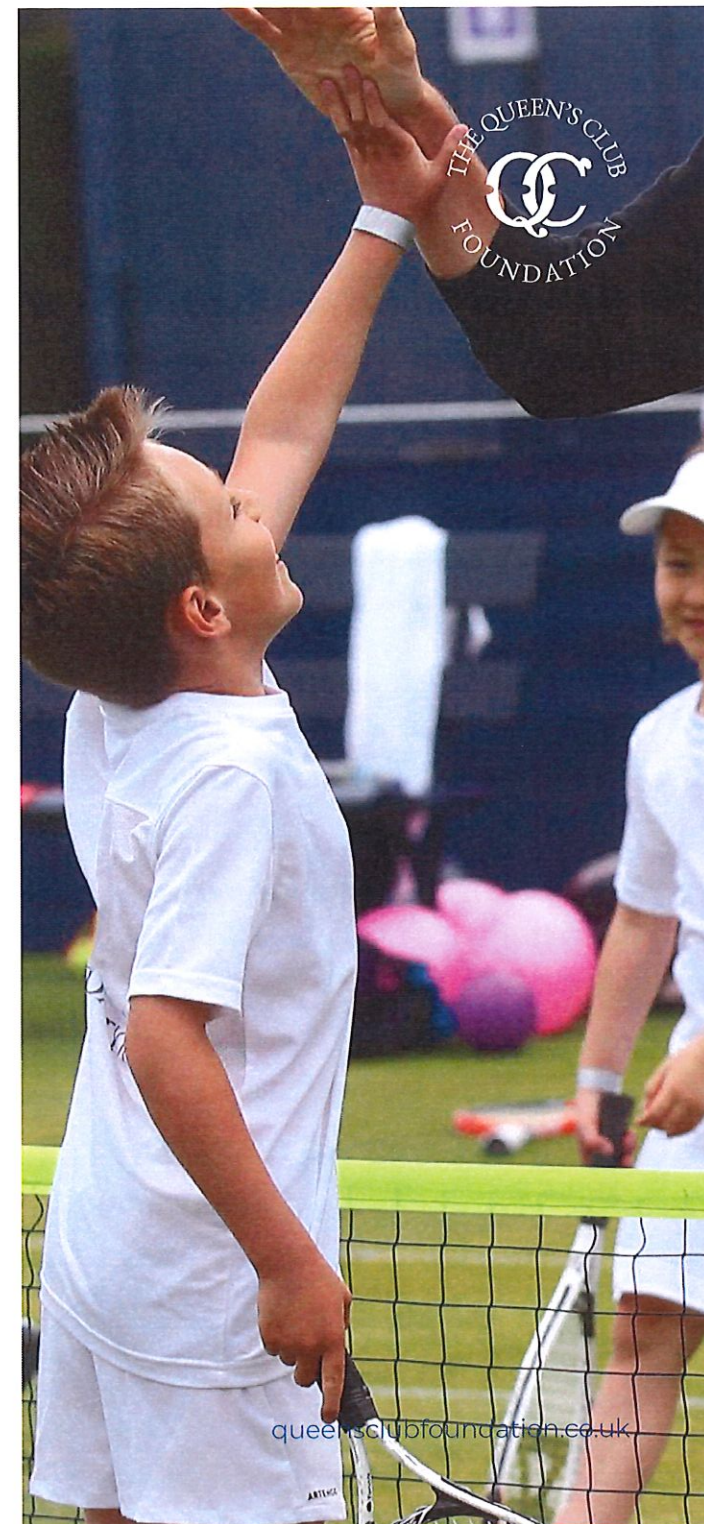
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INTRODUCTION BY THE **CHAIR**,

Tina Smith

The Trustees' Report and Annual Review for October 2022 to September 2023 reflects a year of transformational change for The Queen's Club Foundation (QCF). It was an honour for me to succeed our longstanding Chair, Baroness Amanda Sater and I'm hugely grateful to our Foundation team and to our Trustees for all their dedication and commitment in taking The QCF forward in our mission to improve lives through racket sports.

Our work this year has focused on widening community participation especially to those who may not have access to racket sports, often because of background or circumstances. 76% of our participants have been from ethnic minorities and we have also had a strong focus on disability, mental health and women and girls - all showing significant figures in our Impact Report.

A key highlight of the year was an inspirational opportunity for 16 girls to meet and play with Emma Radacanu. These girls, from local state

school Sacred Heart High in Hammersmith, had all been trained by The QCF as LTA Youth Leaders, as part of our drive to build a new female workforce. The on-court session was delivered by our Head of Foundation and the girls have since utilised their skills at local Borough tennis events that have also been organised by The QCF.



Our impact figures demonstrate the contribution The QCF is making locally to children and adults who participate in our

community club activities, which are almost all free or heavily subsidised - over 500 local participants benefitting this year up from around 300 the previous year. We are also proud that inclusivity is at the forefront of everything The QCF has delivered this year and our regular community club festivals offer an amazing experience with wonderfully positive feedback from those attending.

The majority of our work continues to take place locally, yet increasingly our work has national recognition (due to the excellent programmes, social media exposure and our link with The Queen's Club itself). Our on-court activation events surrounding the cinch Championships (the ATP 500 tennis event held in June) show the local impact we are having on children and their families enabling us to deliver community sport in line with the LTA's message of "Tennis Opened Up" locally and inspiring others nationally.

Fundraising continues to be a major focus for our charity. We are most grateful to The Queen's Club Board, The Queen's Club (QC) and its members for the support we receive. Our November fundraising dinner and December end of year Team Challenge Festival, both held at Queen's, raised significant funds

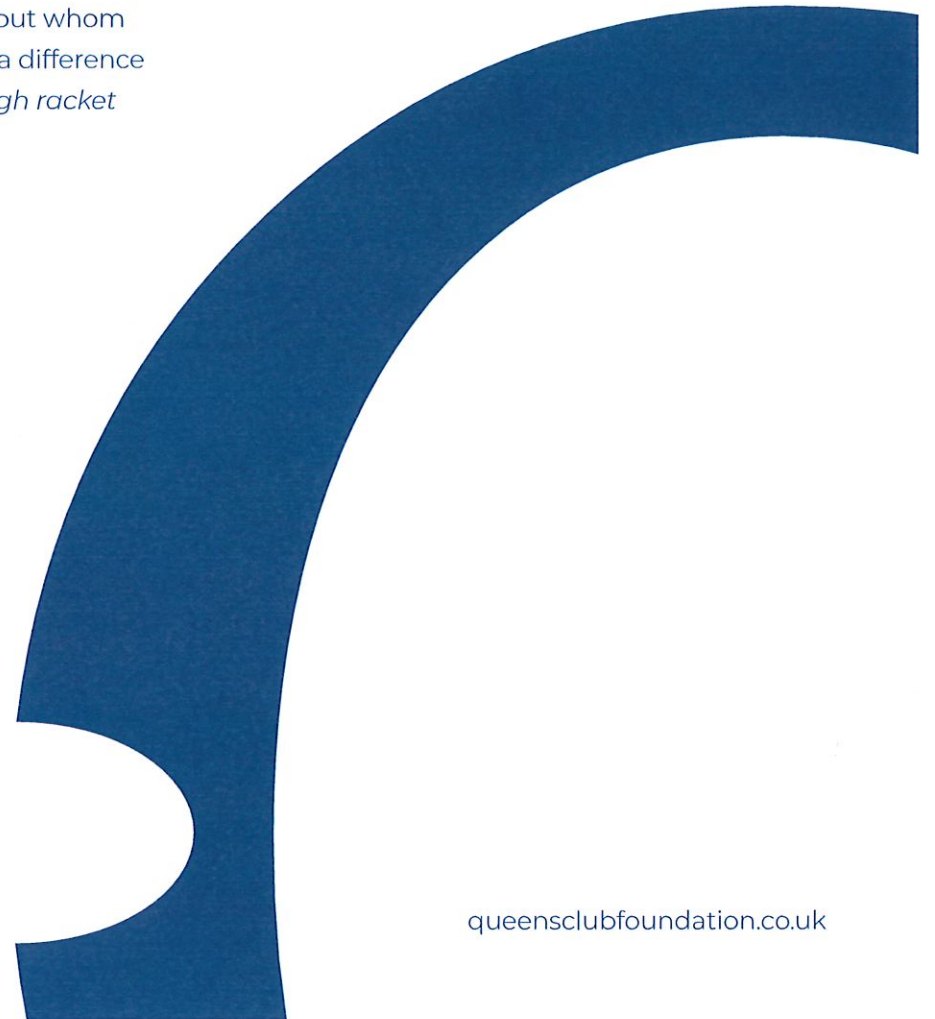
from QC members and the wider public. We were fortunate to have Gartner employees volunteering at the festival and money raised was match-funded by Gartner.

The QCF is also grateful to The LTA Tennis Foundation for awarding us a three-year grant in support of our community outreach programmes and to help us develop a community hub site. This grant, generous individual donations, support from The Queen's Club and other Foundations have put us on a firmer financial footing with total income this financial year of over £190k up from the previous year of over £52K. However, we will be continuing to look at ways to improve our long-term financial sustainability by generating regular recurring income through the introduction of initiatives such as a Friends' scheme, a Major Donor's scheme and a Legacy scheme.

Key enablers of our success this year have been to streamline our governance structure and to improve our organisation platform, both better supporting our newly refined vision and mission. The launch of the new QCF logo, incorporating the interlocking QC, has been a significant development and symbolises the close relationship with The Queen's Club as its

official charity. In tandem, the launch of our new website www.queensclubfoundation.co.uk has aided and improved communication of who we are and what we do.

On behalf of The Trustees, I would like to thank all those who have contributed over the year to the vibrant health of the Charity – including coaches, volunteers, club members, staff at the Club, The QCF office team and all our incredibly generous donors and partners, without whom we would not be able to make such a difference and continue *"improving lives through racket sports"*.



REVIEW BY THE HEAD OF THE FOUNDATION

Kate Maurici

This year has been an exciting one for The QCF. We firmly established ourselves as a trusted community sports provider. We consolidated and refined existing outreach programmes offered via our free primary schools squash programme and via our expanding free tennis programme, as well as offering tasters for local schools in real tennis and delivering subsidised programmes targeted towards increasing the numbers of girls playing tennis.

We successfully increased the numbers of those benefiting from our delivery from 300 to over 500 children. I am delighted with the curriculum time squash programme, where 5 schools regularly receive coaching at The Club including for the first time, a SEND school for children with speech, language and communication difficulties. We demonstrated our commitment to a fully inclusive approach to all of our sessions. We also highlighted delivery to those with specific disabilities such as our

joint event with Metro Blind Sports, supported by Middlesex tennis, which showcased Visually Impaired tennis and enabled our community club coaches to upskill in learning how to deliver tennis to the visually impaired.



Our event with Emma Raducanu was not only inspiring for the LTA Youth Leaders involved, but also showcased our keen support to develop a female coaching workforce in a sport which needs more female coaches. We continued to support and mentor those who volunteer with

us and were proud to be able to support one of our junior volunteers in achieving her LTA Level 1 coaching qualification. Our Summer Rave camps at Fulham Boat Reach Club's Free Water Sports Week, were a key example of how we can add value to the physical, emotional and mental well-being of local secondary school children through sport. The camps addressed issues of lack of appropriate summer activities, involvement with anti-social behaviour and the tennis activities provided by The QCF were extremely well received. We are also pleased to have developed our relationship with the West London Partnership, delivering several tennis camps at St Paul's School for local non-fee-paying school children. Many of these children had not had an opportunity previously to try tennis as it was not a sport provided by their school and these camps as well as other regular weekly classes demonstrate how we are removing barriers to participation and opening up opportunities for all.

Our new look impact report shows how focused our activities this year have been on marginalised communities. We will continue going forwards to build on these foundations and increase the numbers of those participating from such communities across our programmes. In the future I am looking

forward to expanding our office team in order to enable us to deliver even more community racket sports to even more children and adults. We could not deliver what we do without the support of key partners and supporters who are listed at the close of this report. I am hugely grateful to all those who work tirelessly to help us to enable all this good work to happen and for the parents and carers of all those who participate on our programmes for their enthusiasm, friendship and support.





TRUSTEES' REPORT

The Trustees have pleasure in presenting their annual report, incorporating the directors' report, for the purpose of the Charities Act 2011 and sections 415 to 419 of the Companies Act 2016, together with the accounts for the year ended 30 September 2023. The Trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS 102) in preparing the annual report and financial statements of the Charity

STRUCTURE GOVERNANCE AND MANAGEMENT

The Queen's Club Foundation is a charitable company, incorporated on 19 February 2015 (registered company number 09449213) governed by a Memorandum of Association and registered as a charity 28 October 2015 (registered charity number 1164144). The Foundation is the Official Charity of The

Queen's Club and is supported by The Queen's Club Board, staff and Members. The Board, in pursuit of its objectives is pleased with the progress it has made.

The Trustees (listed on page 3) are Trustees of the Charity and Members & Directors of the Company. Trustees are appointed by an ordinary resolution of the member Trustees of the Charity and as set out in the Articles of Association.

When considering new Trustees, the Board has regard to the requirement for any specialist skills, for example past experience in organising charitable events, fundraising skills, knowledge of inclusive sport, as well as past experience in serving similar charities. New Trustees undergo a briefing on: their legal obligations under charity and company law, the Charity Commission guidance on public benefit, and

are informed of the content and how to access to the Memorandum and Articles of Association, the committee and decision-making processes, the business plan and recent financial performance of the Charity.

OBJECTIVES AND ACTIVITIES

The main objects of the Charity, as defined in the Governing Documents, are:

For the public benefit the promotion of community participation, especially among children and young people, in healthy recreation in particular in the sports of lawn tennis, real tennis, squash and rackets (the Sports) and to assist in the development of the skills of those playing the Sports in such ways as are exclusively charitable according to the laws of England and Wales as the Trustees think fit, including but not limited to, by:

- 1. Providing grants to other charities that promote community participation in the sports; and*
- 2. Providing grants and other financial assistance to or for the benefit of children and young people in need of such assistance, to allow them to participate in one or more of the Sports*

In determining the activities to be undertaken by the Charity in furtherance of these objects, the Trustees have given regard to the Charity Commission's guidance on public benefit. The

QCF safeguarding policy has been placed on the QCF website.

This year The Queen's Club Foundation has moved its focus towards the promotion of community participation through delivery of coach-led sessions rather than through providing grants to individuals and organisations. The Trustees took this decision in order to maximise the impact of The QCF locally and to ensure the charity made a real difference to people's lives through sport.





HIGHLIGHTS



Achieved strong engagement including 4 community events around the cinch Championships.



Inspired 10 local children from our Community Club through a coaching session on The Queen's Centre Court.



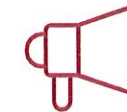
Launched Seniors Dementia Friendly Tennis classes for adults in the local community.



Launched our Summer "Rave Tennis Camps" for Fulham Reach Boat Club's Free Water Sports Week.



Expanded our youth volunteer workforce training 30 new LTA Tennis Leaders.



Launched Real Tennis and Squash outreach days at The Queen's Club.



Delivered a coaching session to 16 girls from a local state school at The National Tennis Centre at Roehampton with Emma Raducanu to promote LTA Amazon Prime Youth Girls.



Developed our Special Educational Needs and Disabilities (SEND) offer for adults and children.



Delivered racket sports coaching to 502 children and young people and 22 adults within the London Borough of Hammersmith and Fulham.



TENNIS COMMUNITY CLUB

Our tennis programmes run during term time giving children aged 6-10 from Hammersmith & Fulham the chance to learn to play and enjoy the game. Most classes are free of charge and take place after school once a week at our three community venues: Rocks Lane, Bishop's Park, Brook Green and Ravenscourt Park.

Those who show promise are invited to attend the Sunday Community Club session at The Queen's Club to further develop their skills in an inspirational setting. We hosted 3 major Tennis Family Festivals at The Queen's Club inviting children and their parents/carers from our programmes for a fun afternoon

of tennis and competitive games. We invited national Junior Players and an international para-standing player to play exhibition tie-breaks at the festivals as inspiration for the attendees.

*We reached
357 children
& young people
through tennis,
an increase of
128% from 2022.*

TENNIS IMPACT 2022-2023

Launched *new dementia friendly classes* reaching 22 adults.

Identified 16 children from the Community Club local venues to receive further coaching at The Queen's Club.

Hosted *3 Community Club Family Festivals* at The Queen's Club attended by 99 children in total.

Delivered community coaching at 3 parks venues in Hammersmith & Fulham to 121 children, *53% of which were girls.*

SURVEY RESULTS 2022/2023

Of those who responded to our *2022-2023 impact surveys*:

28%

of families reported **experiencing financial hardship**

100%

said the Community Club sessions were of **benefit to the child**

76%

of parents responded their children had an improved attitude towards sport as a result of the weekly sessions

100%

of parents said they think their children will **continue to play tennis** after the Community Club course

100%

of respondents agreed the Festival had a **positive impact on the participant**

75%

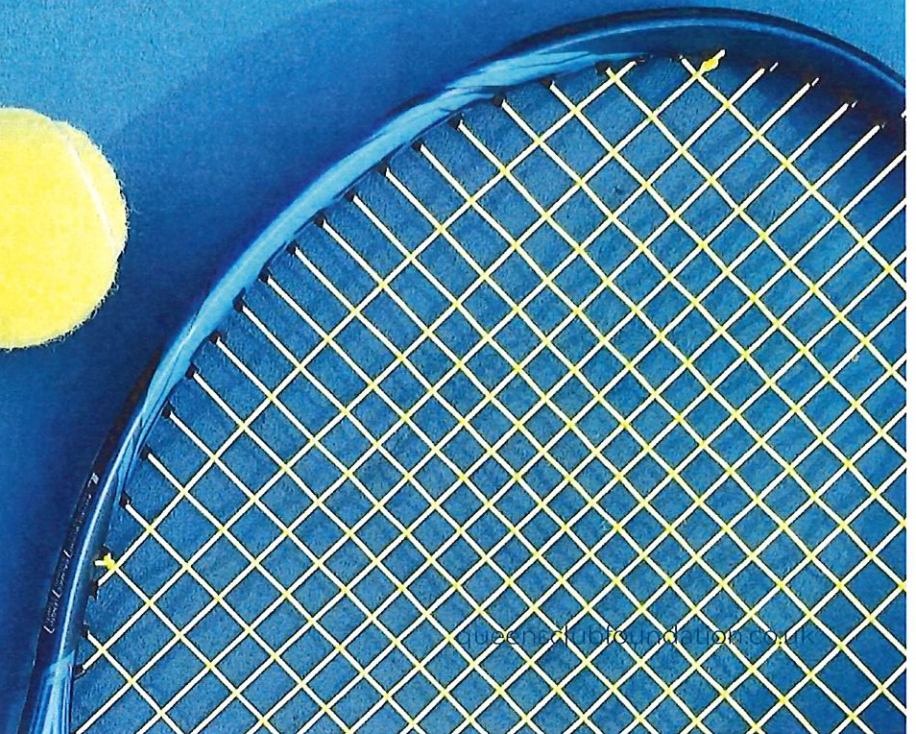
of parents said the sessions helped **improve the children's confidence**

76%

children were from an **ethnic minority background**

100%

of respondents said the child had been inspired to continue playing tennis because of attending the Festival



Community Club Sessions Feedback

“ Our daughter was not practicing sports on regular basis and had also bad mark at school in PE. She wasn't interested in sport at all, only in books so we decided to push her by enrolling her at QCF. Getting up at 7 am for the 8:30 session on Sunday was also a turn off for her as she likes lazing in bed on weekends. To our amazement after one term at QCF she begged us to continue. She has now got an excellent mark in PE for the first time.

- PARENT OF COMMUNITY CLUB PARTICIPANT

“ The course has benefited [My Daughter] immensely. She has learnt, not only, about how to play the game, she's grown in confidence, she's more resilient but also developed interest in watching tennis on TV. She would most likely, otherwise, not participate in racket sports, which she now hugely enjoys. Thank you.

- PARENT OF COMMUNITY CLUB PARTICIPANT





Tennis Festival feedback

“ Excellent to have the opportunity to be involved at 6 years old. Super to be at Queen's as a professional and famous club to lift aspiration. [Our daughter] made new contacts and furthered her independence. Watching the exhibition match of the 2 x 7 year olds was a powerful message and given a firm "good". The whole event was smoothly run so very easy for all to benefit.

- PARENT OF FESTIVAL ATTENDEE

“ The course has benefited [My Daughter] immensely. She has learnt, not only, about how to play the game, she's grown in confidence, she's more resilient but also developed interest in watching tennis on TV. She would most likely, otherwise, not participate in racket sports, which she now hugely enjoys. Thank you.

- PARENT OF FESTIVAL ATTENDEE

WOMEN & GIRLS

QCF Community Club coaches Kate Maurici and Laura Slater were selected as two of 250 coaches on the LTA Amazon Prime Youth Girls campaign to inspire 10,000 girls to get into tennis and have introduced 40 new girls to the sport.

Kate Maurici led a session at the National Tennis Centre at Roehampton for a group of girls from Sacred Heart School in Hammersmith who completed the LTA Youth Leaders programme with The QCF. The girls were surprised on court by Emma Raducanu who joined in the session and shared inspiration and insights during a Question-and-Answer session and engaged in photo opportunities.





SEND TENNIS

Serving those with *Special Educational Needs and Disabilities*



We ran weekly classes for children from a specialist special educational needs school in Hammersmith and Fulham, introducing children with autism, downs syndrome, and other special educational needs to the sport.

The sessions ended with a fun team challenge event in June and as a result, the school was given tickets by the LTA to attend the cinch Championships at Queen's.

We hosted a joint event with Metro Blind Sports and Middlesex Tennis at The Queen's Club to showcase visually impaired tennis.

Supported international para-standing tennis player Nicky Maxwell in increasing awareness of the sport in the UK and in preparing for an exhibition match at the US Open.

SENIORS DEMENTIA FRIENDLY TENNIS

Our pioneering dementia friendly social tennis classes provided an opportunity for the over 65's who might be socially isolated or have disabilities to be active and enjoy sense of community through tennis. We partnered with the Masbro Elders Project in Hammersmith to advertise the class in Bishop's Park which is now regularly attended.



Participants told us:

"I enjoyed the afternoon very much, especially being out in the fresh air."

"I enjoyed and for elderly people and disabled people it's good for body movement I think."

"Enjoyed the session as not played tennis for over 30 years. Coaches were very encouraging, felt good to be back on a court. Thanks to everyone."



“ I am thrilled you had a good turn out again last week. I keep getting updates and thank you's from the elders after the sessions, I'm so delighted this has taken off. It is making a huge difference to people, I can't thank you enough for welcoming our group to the sessions!

- MASBRO ELDERS PROJECT MANAGER
URBAN PARTNERSHIP GROUP



QCF AT CINCH 2023

Each year in June, The Queen's Club hosts one of the biggest tournaments of the ATP calendar, the cinch Championships, attracting tennis fans from around the world giving the The QCF an opportunity to showcase its work at the prestigious event.



This year The QCF was invited to take part in two pre-match coin tosses at the Championships which were enthusiastically carried out by two girls from our Community Club.

At the tournament the WTA celebrated its 50-year anniversary, giving Olympia from our LTA Youth Girls programme a special moment on Centre Court to join WTA founding member Ingrid Löfdahl Bentzer, former British number one Clare Wood and WTA President Micky Lawler.

The QCF's promotional video was played on the big screens throughout the event to spread awareness.

Following the event, thanks to The Queen's Club Chairman Simon Greenwell, The QCF invited a group of Community Club players to play on Centre Court. Some were so inspired they began competing at local competitions during the summer.



DEVELOPING THE COACHING WORKFORCE

LTA Youth Leaders

The QCF coaching team is passionate about inspiring and training the next generation of coaches, leaders and volunteers.

Our QCF tutors, Kate Maurici and Laura Slater delivered the LTA Youth Leaders Programme to 30 teenagers throughout the school year at two venues: The Queen's Club and Sacred Heart School in Hammersmith.

Many of these leaders supported the coaches in running the Hammersmith & Fulham School's Games, supervising and scoring matches in a two-day event with 120 children in Years 3 & 4 from 12 schools.

Coaches & Volunteers

We have developed our Community Club coaching team to include 14 LTA Accredited coaches.

We have 50% female coaches on the team including a female Head Coach.

We invited 30 volunteers in total from Gartner and Goldman Sachs to assist at our festivals

We provided CPD in partnership with Middlesex Tennis for our coaching team at the Metro Blind Sports day, giving our coaches a valuable opportunity

to learn about and experience visually impaired tennis with demonstrations from top-ranked national players.

We invited our coaching team to The Club for a social event and feedback session.





“ I would like to express my gratitude to all the tennis teachers. They are incredibly professional, friendly, and helpful. Thank you to each and every one of them for their dedication and support in helping my kid to improve their tennis skills. I am truly grateful for the guidance and encouragement they have provided to my Boys.

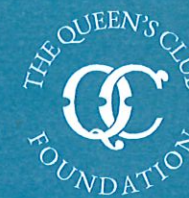
- PARENT OF COMMUNITY CLUB PARTICIPANT

CASE STUDIES

West London Partnership (WLP) Launch

In July we ran an outreach day for young people aged 12-13 from two state schools in the WLP. Our coaches ran a tennis session at St. Paul's School for 18 secondary school pupils with a mixture of cardio tennis and friendly competition.

One teacher responded that her 11 pupils had an improved attitude towards sport as a result of attending and agreed that the event had a positive effect on the pupils and their learning capabilities. The demographics for this school were 30% from a diverse ethnic background and 20% had families known to experience financial hardship.



“ They absolutely loved it! It was wonderful for pupils to play a sport they do not get offered at school. They came back suggesting they put it forward to our Junior Leadership Team as a sport to be on offer.

– TEACHER, CARDINAL VAUGHAN
MEMORIAL SCHOOL

“ It was a BRILLIANT day and the pupils all absolutely loved the experience. Thank you for inviting us to be a part of it and for putting on such a special day for them.

– TEACHER & HIGHER EDUCATION
COORDINATOR, CARDINAL
VAUGHAN MEMORIAL SCHOOL

“ Just a quick note to thank you so much for yesterday! Everything went smoothly and the students had so much fun. I am really looking forward to the next meeting with heads and directors and to having this embedded into the WLP's annual calendar; it has all the potentials of being a major event that should be enjoyed by a larger number of students in the younger years, especially as we do not do enough for/with them!

– LADI DARIYA, WEST LONDON PARTNERSHIP (WLP) COORDINATOR



Fulham Reach Boat Club Summer Camp

In August 2023, The QCF teamed up with Fulham Reach Boat Club to deliver a summer 'rave' camp at St. Paul's School giving 50 young people aged 14-16 the chance to play tennis.

The camp was a part of Fulham Reach's Free Water Sports Week which;
Provides free opportunities to learn to row, kayak, box and try basketball, rugby and tennis

Supported

26 SEND
participants

100%

of survey respondents
said they enjoyed it

74% of those attending
were from diverse
ethnic communities

100%

were on free school meals

62% of participants
were girls

Participants told us:

"The weather was nice
and the coaches were
friendly."

"Playing tennis was fun."

"I've learned some new
things, and it was overall
fun."



REAL TENNIS, RACKETS & SQUASH COMMUNITY CLUB

Squash Community Club

In the Academic Year 2022-2023, The QCF Squash Community Club, in partnership with charity Squash Squared, worked with 5 schools to reach 123 pupils.

– All schools were offered a space for learning in The Queen's Club Junior Centre where half the class could receive teaching while the other half received coaching.

– 1 school was a **Special Educational Needs School**

– 3 schools had significant levels of pupils from **Lower Socio-Economic Backgrounds**

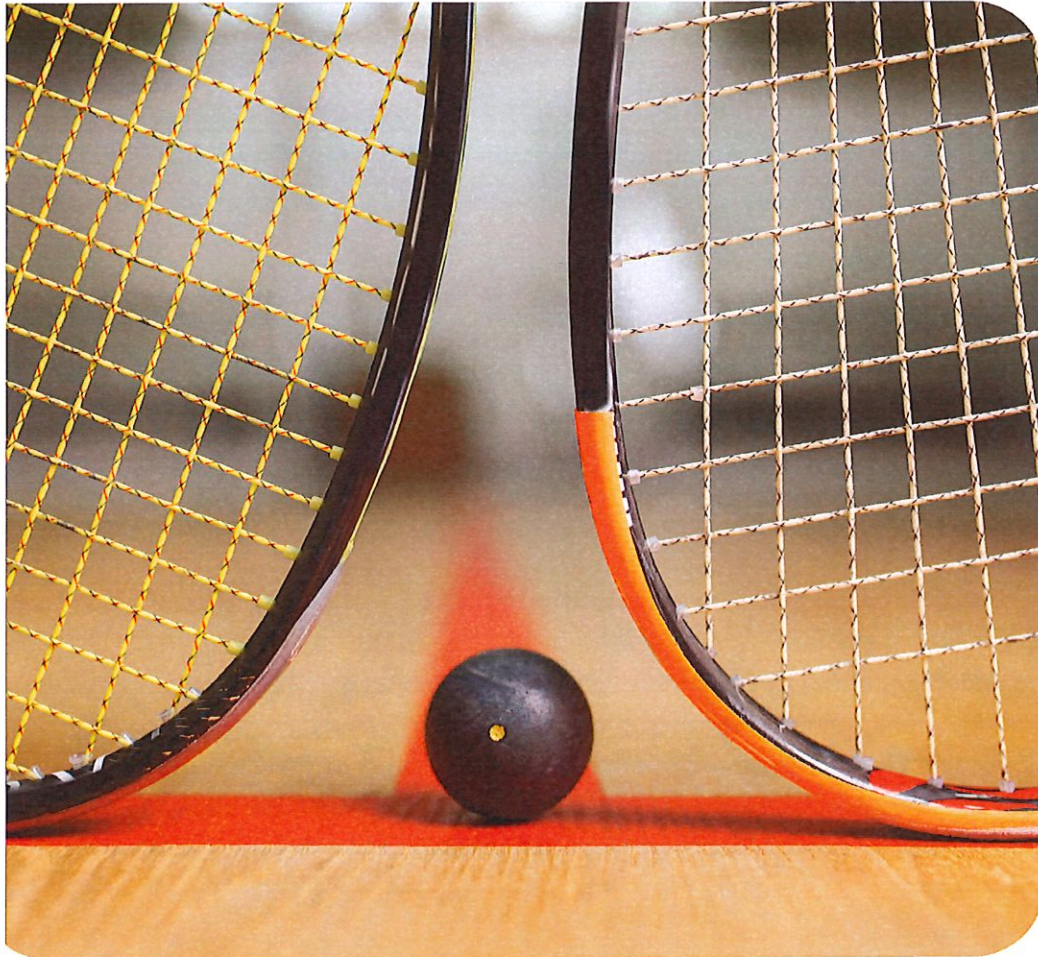
60% of children were from minority ethnic backgrounds.

100% of teachers reported that pupils had improved attitude towards sport and were more confident as a result of participating in the sessions.



“ It has boosted their happiness and attitude towards sport as well as giving them something to look forward to. I have noticed that the children who have taken part in squash have become more resilient when facing different types of challenges..

– TEACHER, NORMAND CROFT SCHOOL



Real Tennis and Squash Outreach Days

We also launched our Real Tennis and Squash outreach days at The Club, where primary schools can enjoy coming in and receiving taster sessions in both sports, led by The Queen's Club pros, as well as enjoying their packed lunches at The Club.

Inspirational Tournament Visits

We enabled children from our squash Community Club to attend the Optasia Squash Championships through our partnership with Squash Squared and others to attend the Laver Cup through our links with the LTA Tennis Foundation.



HOW ARE WE FUNDED?

We are an independent charity, registered with the Charities Commission (number 1164144) as well as a company limited by guarantee (094449213). Our funding comes from the following sources:

+ *The Queen's Club*

+ *Fundraising Events*

+ *Family Foundations*

+ *External Grant
Applications*

+ *Friends and Major
Donor Schemes*

+ *Legacy Scheme*

We are committed to ensuring that we operate transparently, responsibly and in a sustainable way.

FINANCIAL REVIEW

The combined income from all of these sources is used to support the promotion and delivery of community activity in racket sports as well as the management of that activity and our daily overheads. Our financial performance for the year ending September 2023 has been particularly strong. We have produced a gross income of £190,372 (2022: £55,265), a significant increase on past years. In our drive to generate more sustainable income we applied successfully to organisations and family foundations. This was a significant move away from an events based income strategy and one which we intend to continue. We also benefited from a generous donation from The Queen's Club, which enabled us to devote more time to looking at other income streams to maximise our activities for the public benefit.

At the balance sheet date, our total funds amounted to £219,858 (2022: £143,102), with restricted funds totalling £24,546 (2022: £52,852) and free reserves of £195,312 (2022: £90,250).



THE FUTURE

In the Academic Year 2023-2024 *The QCF* will continue to build upon the strong foundations that it has built in delivering excellence in community outreach.

With the cost of living set to negatively impact local communities and physical education not prioritised in schools, our programmes will be more important than ever in giving vulnerable children and adults the chance to participate and thrive through racket sports.

Our core focus will be on serving children and young people from lower socio-economic backgrounds and minority groups.

We hope to see an increase in the number of children accessing our programmes through the creation of a community hub venue so that

children who have completed 2-3 years of our programmes can continue progressing with their tennis and feel the social, mental and physical benefits of the sport.

We aim to expand our SEND offering to work with another SEND school and will host a Disability Festival in Spring 2024 and will see a rise in the number of adults accessing our dementia friendly classes and will place an increased focus on serving refugee communities.

We will continue to focus on serving Women & Girls and hope to see an increase in the number

of schools accessing the LTA Youth Girls programme.



We will strengthen our partnerships with local charities and organisations such as the Fulham Reach Boat Club and

the Fulham Football Foundation collaborating and convening inspiring events to increase our collective impact.

In the 2023-2024 Academic Year, proposed expansion of The QCF Squash programme will include increasing numbers of participants in our Queen's Club sessions as well as outreach into schools, saving schools the time and resources needed to travel to The Queen's Club and reach schools where there are fewer facilities. This will increase the number of pupils who will benefit from accessing the benefits of squash.



THANK YOU

Thank you to all those who supported us this year in our mission to improve lives through racket sports. In particular, we would like to thank:

THE QUEEN'S CLUB

Members, Staff, the Board and the Executive Team.

ALL OF OUR INDIVIDUAL ONE-OFF AND REGULAR DONORS

FAMILY FOUNDATIONS

SCHOOLS

Sir John Lillie Primary School, Normand Croft Community School, St. Augustine's Catholic Primary School, Sacred Heart High School, Larmenier & Sacred Heart Catholic Primary School, Avonmore Primary School, Parayhouse School and Melcombe Primary School, St Paul's School.

OUR VOLUNTEERS

including our advisors, specifically employees from Gartner, volunteers from the Goldman Sachs Community Teamworks programme, those who raise money through sponsorship for us, but also all of our LTA Youth Leaders and others who give up their time to support us.

HAMMERSMITH & FULHAM COUNCIL

LTA TENNIS FOUNDATION



FRIENDS OF BROOK GREEN

ROCKS LANE BISHOPS PARK

COURTFIT

W&H DESIGN

THE WEST LONDON PARTNERSHIP

FULHAM REACH BOAT CLUB

THE MASBRO CENTRE

HAMMERSMITH DEMENTIA ACTION ALLIANCE

WILSON RACKETS UK

JOIN US IN OUR MISSION

Donations are crucial to enable us to work with people to *improve lives through racket sports.*



To donate now, scan the QR code or visit www.queensclubfoundation.co.uk/charity-donate





STATEMENT OF THE TRUSTEES' RESPONSIBILITIES

The Trustees (who are also the directors of The Queen's Club Foundation for the purposes of company law) are responsible for preparing the report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting standards (United Kingdom Generally Accepted Accounting Practice).

Company Law requires the Trustees to prepare financial statements for each financial year, which give a true and fair review of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, or the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- Select suitable accounting policies and then apply them consistently;

- Observe the methods and principles in the Charities SORP;
- Make judgments and estimates that are reasonable and prudent;
- State whether applicable UK accounting standards have been followed subject to any material departures disclosed and explained in the financial statements;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They

are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Trustees are aware:

- There is no relevant information of which the charitable company's examiner is not aware; and
- The Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant information and to establish that the examiner is aware of that information.

APPOINTMENT OF INDEPENDENT EXAMINER

During the year under review, Geoffrey Frost of Blue Spire Limited continued as independent examiner to the Charity. Geoffrey Frost has expressed his willingness to continue in the coming year and a proposal to appoint him will be put forward at the AGM of the Charity.

These accounts have been prepared in accordance with the provisions of the Companies Act 2006 applicable to companies subject to the small companies regime.

Approved by the Trustees and signed on their behalf:



Tina Smith (Chair) and Trustee of The Queen's Club Foundation
Date: 16th April 2024





INDEPENDENT EXAMINER'S REPORT

I report to the Charity Trustees on my examination of the accounts of the company for the year ended 30 September 2023 which are set out in this document.

RESPONSIBILITIES AND BASIS OF REPORT

As the Charity Trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your company's accounts as carried out under section 145 of the

Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

INDEPENDENT EXAMINER'S STATEMENT

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect.

- Accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
- The accounts do not accord with those records; or
- The accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
- The accounts have not been prepared

in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Geoffrey Frost BSc(Hons) FCA
Blue Spire Limited
Cawley Priory
South Pallant
Chichester
West Sussex
PO19 1SYT

Date: 18 April 2024

STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND EXPENDITURE ACCOUNT)

		2023		2022	
	Note	Unrestricted Funds £	Restricted Funds £	Total Funds £	Total Funds £
INCOME FROM:					
Donations	1	121,155	5,880	127,035	48,849
Other income	2	61,455	-	61,455	6,239
Bank interest	3	1,882	-	1,882	177
Total		<u>184,492</u>	<u>5,880</u>	<u>190,372</u>	<u>55,265</u>
EXPENDITURE ON:					
Raising funds	4	9,230	-	9,230	2,052
Charitable activities - direct costs	5	983	18,468	19,451	8,094
Charitable activities - support costs	6	69,217	15,718	84,935	56,127
Total		<u>79,430</u>	<u>34,186</u>	<u>113,616</u>	<u>66,273</u>
Net income/(expenditure) and movement in funds		105,062	(28,306)	76,756	(11,008)
RECONCILIATION OF FUNDS					
Total funds brought forward	11	90,250	52,852	143,102	154,110
Total funds carried forward	11	<u>195,312</u>	<u>24,546</u>	<u>219,858</u>	<u>143,102</u>

None of the Charity's other activities were acquired or discontinued during the above financial year.

The Charity has no recognised gains or losses other than those dealt with in the statement of financial activities.

BALANCE SHEET AS AT 30 SEPTEMBER 2023

	Note	2023		2022	
		£	£	£	£
CURRENT ASSETS					
Debtors	8	8,502		7,353	
Bank		<u>222,872</u>		<u>173,983</u>	
Total current assets		231,374		181,336	
CURRENT LIABILITIES					
Creditors: amounts falling due within one year	9	<u>11,516</u>		<u>38,234</u>	
Net current assets			219,858		143,102
Net assets			<u>219,858</u>		<u>143,102</u>
THE FUNDS OF THE CHARITY					
Restricted funds	11		24,546		52,852
Unrestricted funds	11		<u>195,312</u>		<u>90,250</u>
Total Charity funds			<u>219,858</u>		<u>143,102</u>

For the year ended 30 September 2023 the Charity was entitled to exemption under section 477 of the Companies Act 2006 relating to small companies.

The members have not required the company to obtain an audit in accordance with section 476 of the

The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

The financial statements on pages 8 to 18 were approved and authorised for issue by the Trustees, and signed on their behalf by:


Tina Smith, Chair
The Queen's Club Foundation
Company No.: 09449213
Charity No.: 1164144

Date: 16th APRIL 2024

ACCOUNTING POLICIES

General information, scope and basis of the financial statements

The Queen's Club Foundation is an incorporated charity, limited by guarantee, incorporated in England with the company number 09449213. In the event of the Charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the Charity. The address of the registered office is given in the Charity information page of these financial statements. The nature of the Charity's operations and principal activities are outlined in the Report of the Trustees.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland issued in October 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011 and UK Generally

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are presented in sterling which is the functional currency of the charity and rounded to the nearest £.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

Cash flow statement

The Charity does not include a statement of cash flows on the grounds that it is applying FRS 102 Section 1A.

Incoming resources

All incoming resources are included in the Statement of Financial Activities (SoFA) when the Charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably, and it is probable that the income will be received.

For donations to be recognised the Charity will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the Charity and it is probable that they will be fulfilled.

Donated facilities and donated professional services are recognised in income at their fair value when their economic benefit is probable, it can be measured reliably and the charity has control over the item. Fair value is determined on the basis of the value of the gift to the Charity. For example the amount the Charity would be willing to pay in the open market for such facilities and services. A corresponding amount is recognised in

Income from trading activities includes income earned from fundraising events and trading activities to raise funds for the Charity. Income is received in exchange for supplying goods and services in order to raise funds and is recognised when entitlement has occurred.

Investment income is earned through holding assets for investment purposes such as shares. It includes dividends and interest. Where it is not practicable to identify investment management costs incurred within a scheme with reasonable accuracy the investment income is reported net of these costs. It is included when the amount can be measured reliably. Interest income is recognised using the effective interest method and dividend and rent income is recognised as the Charity's right to receive payment is established.

Resources expended

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably. It is categorised under the following expenditure headings:

- ? Raising funds; includes the costs of organising events and other costs of fundraising
- ? Charitable activities; includes grants to third parties and the costs of administering the Charity inclusive of governance costs.

Grants payable to third parties are within the charitable objectives. Where unconditional grants are offered, this is accrued as soon as the recipient is notified of the grant, as this gives rise to a reasonable expectation that the recipient will receive the grants. Where grants are conditional relating to performance then the grant is only accrued when any unfulfilled conditions are outside of the control of the Charity.

Support costs are those that assist the work of the Charity but do not directly represent charitable activities and include office costs, governance costs, administrative payroll costs. They are incurred directly in support of expenditure on the objects of the Charity. Where support costs cannot be directly attributed to particular headings they have been allocated to cost of raising funds and expenditure on charitable activities on a basis consistent with use of the resources. The analysis of these costs is included in Note 6.

VAT

The Charity is not registered for VAT and is unable to recover VAT incurred. On this basis costs are recorded inclusive of VAT within the Statement of Financial Activities.

Taxation

The Charity is considered to pass the tests set out in sections 466 to 493 Corporation Tax Act 2010 (CTA 2010), as such no income tax is payable on the Charity's activities.

Debtors receivable and creditors payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value. In addition, it includes cash at bank and in hand and cash balances within the investment portfolio available for investment transaction purposes.

Fund accounting

Unrestricted general funds are incoming resources receivable or generated for use in furtherance of the general objects of the Charity without restriction.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to

Going concern

The financial statements have been prepared on a going concern basis as the Trustees believe that no material uncertainties exist. The Trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the Charity to be able to continue as a going

NOTES TO THE FINANCIAL STATEMENTS

1. Donations

	2023		2022		Total Funds £
	Unrestricted Funds £	Restricted Funds £	Unrestricted Funds £	Restricted Funds £	
Donations	103,762	5,880	21,569	-	21,569
Legacies	-	-	25,000	-	25,000
Donated services and facilities	4,416	-	2,280	-	2,280
Grant Income	12,977	-	-	-	-
	<u>121,155</u>	<u>5,880</u>	<u>127,035</u>	<u>48,849</u>	<u>48,849</u>

During the year and the comparative year the Charity received donated services and facilities totaling £4,416 (2022: £2,280) in the form of advertising, meeting and office space costs (2022: meeting and office

2. Other income

	2023		2022		Total Funds £
	Unrestricted Funds £	Restricted Funds £	Unrestricted Funds £	Restricted Funds £	
Sale of tickets and other fundraising income	61,455	-	6,239	-	6,239
	<u>61,455</u>	<u>-</u>	<u>6,239</u>	<u>-</u>	<u>6,239</u>

3. Interest receivable

	2023		2022		Total Funds £
	Unrestricted Funds £	Restricted Funds £	Unrestricted Funds £	Restricted Funds £	
Bank interest receivable	1,882	-	177	-	177
	<u>1,882</u>	<u>-</u>	<u>177</u>	<u>-</u>	<u>177</u>

4. Raising funds

	2023		2022		Total Funds £
	Unrestricted Funds £	Restricted Funds £	Unrestricted Funds £	Restricted Funds £	
Fundraising costs (incl. events)	9,230	-	2,052	-	2,052
	<u>9,230</u>	<u>-</u>	<u>2,052</u>	<u>-</u>	<u>2,052</u>

5. Charitable activities

	2023		2022		Total Funds £
	Unrestricted Funds £	Restricted Funds £	Unrestricted Funds £	Restricted Funds £	
Grants to institutions for the advancement of racquet sports (negative figures represent written back grants):					
Barons Court Project	-	-	(73)	-	(73)
Capitol Squash & Rackets Clu	-	-	(100)	-	(100)
Disability Day at QC	-	-	-	(3,648)	(3,648)
Hampton Court	-	-	(1,982)	-	(1,982)
Melbourne Tennis Club	-	-	(6)	-	(6)
Premier Tennis	(755)	-	-	-	-
Shooters Hill Lawn Tennis Clu	-	-	(720)	-	(720)
Tennis & Rackets Association	-	-	-	(57)	(57)
The Change Foundation	-	-	(890)	-	(890)
Youth Matters New Mills CIC	400	-	400	(660)	(660)
Grants to individual players	1,409	-	-	-	-
Withdrawn grants to individual players	(71)	(423)	(11)	-	(11)
Primary schools real tennis and squash coaching	-	3,320	-	6,827	6,827
Community Club costs	-	15,571	-	9,414	9,414
	<u>983</u>	<u>18,468</u>	<u>19,451</u>	<u>(4,442)</u>	<u>8,094</u>

6. Support costs

	2023		2022		Total Funds £
	Unrestricted Funds £	Restricted Funds £	Unrestricted Funds £	Restricted Funds £	
Staff costs	49,541	15,718	45,681	-	45,681
Administrative costs	747	-	172	-	172
Bank and other fees	894	-	701	-	701
Computer costs	2,187	-	1,336	-	1,336
Insurance	2,912	-	2,708	-	2,708
Marketing and advertising	1,152	-	-	-	-
Meeting costs	1,917	-	964	-	964
Office space	1,584	-	1,440	-	1,440
Printing and promotion	4,276	-	950	-	950
Training	225	-	15	-	15
Volunteer expenses	-	-	224	-	224
Website	1,888	-	116	-	116
Governance costs:					
Trustee indemnity insurance	616	-	542	-	542
Independent examiner's fees	1,278	-	1,278	-	1,278
	<u>69,217</u>	<u>15,718</u>	<u>84,935</u>	<u>56,127</u>	<u>56,127</u>

NOTES TO THE FINANCIAL STATEMENTS

6a. Related party transactions and employment costs

	2023 Total Funds £	2022 Total Funds £
Gross wages	50,064	34,666
Employer's national insurance costs (net of employer national insurance allowance)	-	-
Employer's pension contributions	1,502	665
Agency and seconded staff costs	13,693	10,350
	<u>65,259</u>	<u>45,681</u>

No employee received employee benefits inclusive of social security contributions (excluding employer pension costs) over £60,000 in this or the comparative year.

The average number of employees was:

Administration of charitable activities	2	1
	<u>2</u>	<u>1</u>

No remuneration was received by, nor expenses paid to or on behalf of any Trustees in the year under review or the comparative year.

7. Independent examiner's fees

	Unrestricted Funds £	Restricted Funds £	2023 Total Funds £	Unrestricted Funds £	Restricted Funds £	2022 Total Funds £
Examination - current year	1,098	-	1,098	1,098	-	1,098
Examination - prior year	-	-	-	180	-	180
Other service - taxation service	180	-	180	-	-	-
	<u>1,278</u>	<u>-</u>	<u>1,278</u>	<u>1,278</u>	<u>-</u>	<u>1,278</u>

8. Debtors

	2023 Total Funds £	2022 Total Funds £
Prepayments and accrued income	7,498	7,353
Other debtors	1,004	-
	<u>8,502</u>	<u>7,353</u>

9. Creditors

	2023 Total Funds £	2022 Total Funds £
Trade creditors	9,342	11,337
Grants outstanding	-	4,865
Other creditors	324	976
Accruals	1,639	4,008
Deferred income	211	17,048
	<u>11,516</u>	<u>38,234</u>

10. Analysis of net assets between funds

	Unrestricted Funds £	Restricted Funds £	2023 Total Funds £	Unrestricted Funds £	Restricted Funds £	2022 Total Funds £
Current assets	206,827	24,546	231,373	128,484	52,852	181,336
Current liabilities	(11,516)	-	(11,516)	(38,234)	-	(38,234)
	<u>195,311</u>	<u>24,546</u>	<u>219,857</u>	<u>90,250</u>	<u>52,852</u>	<u>143,102</u>

NOTES TO THE FINANCIAL STATEMENTS

11. Analysis of net movement in funds

	Year ended 30 September 2023				
	Total funds brought forward	Total incoming resources	Total resources expended	Transfers between funds	Total funds carried forward
	£	£	£	£	£
<i>Restricted funds</i>					
Community Club	40,095	-	(21,107)	-	18,988
Grants and Merchandise	-	-	423	-	423
Tennis Foundation	9,458	-	(9,458)	-	-
Rackets projects and players	1,057	-	-	-	1,057
Primary School Squash	2,242	5,880	(4,044)	-	4,078
Total restricted funds	52,852	5,880	(34,186)	-	24,546
<i>Unrestricted funds</i>					
General fund	90,250	184,492	(79,430)	-	195,312
Total unrestricted funds	90,250	184,492	(79,430)	-	195,312
Total funds	143,102	190,372	(113,616)	-	219,858

	Year ended 30 September 2022				
	Total funds brought forward	Total incoming resources	Total resources expended	Transfers between funds	Total funds carried forward
	£	£	£	£	£
<i>Restricted funds</i>					
Community Club	49,509	-	(9,414)	-	40,095
Tennis Foundation	5,810	-	3,648	-	9,458
Rackets projects and players	1,000	-	57	-	1,057
Primary School Squash	9,069	-	(6,827)	-	2,242
Total restricted funds	65,388	-	(12,536)	-	52,852
<i>Unrestricted funds</i>					
General fund	88,722	55,265	(53,737)	-	90,250
Total unrestricted funds	88,722	55,265	(53,737)	-	90,250
Total funds	154,110	55,265	(66,273)	-	143,102

12. Description of restricted funds

Community Club	Funds received to support the Charity's Community Club activities.
Grants and Merchandise	Funds received to support the charity's grant funding, and fundraising through the sale of merchandise.
Tennis Foundation	Funds received to support the charity's Community Club activities, organisation and deliverance of the charity's disability day for SEND school children, the support of individual players from disadvantaged backgrounds, and to contribute to increased operational costs.
Rackets projects and players	Funds received to support the charity's activities supporting the sport of
Primary School Squash	Funds received to enable the expansion of the charity's local school squash programme.

13. Comparative statement of financial activities

	Note	Unrestricted Funds £	Restricted Funds £	2022 Total Funds £
INCOME AND ENDOWMENTS FROM:				
Donations	1	48,849	-	48,849
Other trading activities	2	6,239	-	6,239
Investments	3	177	-	177
Total		55,265	-	55,265
EXPENDITURE ON:				
Raising funds	4	2,052	-	2,052
Charitable activities - direct costs	5	(4,442)	12,536	8,094
Charitable activities - support costs	6	56,127	-	56,127
Total		53,737	12,536	66,273
Net income/(expenditure)		1,528	(12,536)	(11,008)
Transfers between funds	11	-	-	-
Net movement in funds		1,528	(12,536)	(11,008)
RECONCILIATION OF FUNDS				
Total funds brought forward	11	88,722	65,388	154,110
Total funds carried forward	11	90,250	52,852	143,102

14. Financial Instruments

The carrying amounts of the Charity's financial instruments are as follows:

	2023 Total Funds £	2022 Total Funds £
<i>Financial liabilities</i>		
Measured at amortised cost:		
Trade creditors	9,342	11,337



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